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Children's Hospital Reconfiguration: Phase I re-location of EMCHC Services

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Paper E

Purpose of report:

This paper is for:	Description	Select (X)
Decision	To formally receive a report and approve its recommendations OR a particular course of action	
Discussion	To discuss, in depth, a report noting its implications without formally approving a recommendation or action	
Assurance	To assure the Board that systems and processes are in place, or to advise a gap along with treatment plan	X
Noting	For noting without the need for discussion	

Previous consideration:

Meeting	Date	Please clarify the purpose of the paper to that meeting using the categories above
Reconfiguration Programme Cmte	19/03/2021	For noting
Executive Board – Exec I M & T Board	30/03/2021	For noting
Trust Board Committee		
Trust Board		

Executive Summary

The move of the East Midlands Congenital Heart service is Phase 1 of the journey to creating a stand-alone Children's Hospital.

The new build started at the beginning of 2020, and despite the Covid-19 Pandemic, has only suffered from a short delay to the original move date. We remain on track for the move of the services in early May 2021.

Whilst the construction work has been going on, the operational project team have been working in the background to ensure that procurement, recruitment, IT and clinical areas are prepared for the move. All these work streams are also on track.

March and April will be time when we spring into action to progress the plans for what will be, without doubt, a very complex logistical move. The safety of patients during this move weekend is of paramount importance. We are working with our partners in Birmingham to support us during the move. We have also planned a short reduction in activity to ensure that we minimise the number of patients on the ward and PICU during the move weekend.

As part of the move, we have re-branded the EMCHC clinical areas as follows to provide consistency in naming as follows:

- EMCHC@Leicester Children's Hospital
 - Children's Cardiac Ward
 - Children's Cardiac Outpatients
 - Children's Cardiac Theatres
 - Children's Cardiac Catheter Lab
 - Cardiac PICU

The Construction Programme

The Capital projects team will be handing over the newly built Theatres and Catheter Lab, The Cardiac Ward and Outpatients department during March. It is really exciting to see the areas undergoing the finishing touches with the design enhancements. PICU will be handed over mid-April.



Children's Cardiac Outpatients Corridor to Echocardiography rooms



Rebecca Brown recently visited the site with Capital Projects Manager, Gillian Cairns and was excited to see the results of all the hard work over the last year.



Rebecca focussed one of her regular staff briefings on the new build and the Phase 1 EMCHC move of services. During these very busy times the clinical staff involved in Phase 1 EMCHC move, have demonstrated positivity and enthusiasm during a very difficult time.



In the next few weeks, they will visit their new "Homes" and be able to really visualise their new environment.

The Move

The move of all the services will be sequenced over a 6 day period. We are working with a removal company that has experience in moving clinical and health based services.

Risks & Mitigations

The top 3 risks relating to the project were identified as:

- Covid-19 Delays
- Recruitment
- Office Accommodation

All 3 risks have now been closed with the following mitigations in place.

Covid-19 had an early impact on the original go-live date for the project mainly related to issues in supplying construction materials to progress with the build. There are no further supply chain issues relating to Covid-19 as the build draws to a close.

The paediatric congenital heart staff are very specialised and there have been issues with recruiting to some areas. However, these have now been overcome and we have the right number of staff in place to safely move the service.

Finding office accommodation at the Leicester Royal Infirmary site has been very challenging. However, with the implementation of the Agile working policy during Covid-19, we have been able to find enough space to convert to offices to accommodate the EMCHC staff. As part of the project we have invested in state of the art audio visual equipment which will enable remote working with other hospitals, therefore benefitting patient care.

Leicester Hospitals Charity and the Leicester Children's Hospital Appeal

The Charity team are continuing to pursue major gifts and grant applications for the Leicester Children's Hospital Appeal, though the current lockdown has slowed activity considerably.

Conclusion

In conclusion, despite some setbacks, the move of East Midlands Congenital Heart Services is on course to move at the beginning of May 2021.

This paper is for noting and assurance

For Reference (*edit as appropriate*):

This report relates to the following UHL quality and supporting priorities:

1. Quality priorities

Safe, surgery and procedures	Yes
Improved Cancer pathways	Not applicable
Streamlined emergency care	Yes
Better care pathways	Yes
Ward accreditation	Not applicable

2. Supporting priorities:

People strategy implementation	Yes
Estate investment and reconfiguration	Yes
e-Hospital	Not applicable
More embedded research	Not applicable
Better corporate services	Not applicable
Quality strategy development	Yes

3. Equality Impact Assessment and Patient and Public Involvement considerations:

- What was the outcome of your Equality Impact Assessment (EIA)?
 - A Equality Impact/Due Regard assessment was carried and found that all reasonable adjustments have been made to ensure equity
- Briefly describe the Patient and Public Involvement (PPI) activities undertaken in relation to this report, or confirm that none were required
 - A patient partner representative sits on the Children's Project Board and has engagement with patients, carers, schools and has been in attendance at design meetings
- How did the outcome of the EIA influence your Patient and Public Involvement ?
 - Patients and carers are key stakeholders in the project along with long standing associated charities who continue to be involved
- If an EIA was not carried out, what was the rationale for this decision?

4. Risk and Assurance

Risk Reference:

Does this paper reference a risk event?	Select (X)	Risk Description:
Strategic: Does this link to a Principal Risk on the BAF?	X	PR 7 – Reconfiguration of estate
Organisational: Does this link to an Operational/Corporate Risk on Datix Register		
New Risk identified in paper: What type and description ?		
None		

5. Scheduled date for the **next paper** on this topic: [May 2021]

6. Executive Summaries should not exceed **5 sides** [My paper does comply]